Nanking
Corres.
Sloan, T. Dwight 1919 May-Dec

TRANSFER

Nanking

May 5, 1919.

Dr. T. Dwight Sloan,
University Hospital,
Nanking, China.

Dear Dr. Sloan:

Your letter of April 7th just received, bringing the reports and daily bulletins of Dr. Hutcheson's typhus, up to the 14th day. I know we can little realize, here, the oppression that you have all felt over this unexpected calamity. In the midst of our other problems of the work, here, it seemed to us just like a paralyzing blow. I had foreseen what you wrote so clearly that you should not depend on Dr. Hutcheson for six months, at least, even if he makes the best of recovery. Our deepest sympathy are with you and Mrs. Sloan. When you say, "Of course, my furlough has gone glimmering", we know what it would mean to Mrs. Sloan, as well as yourself, to get back after your first term and see the dear people at home. There has seemed to be a fatality about my efforts to get the men you need.

I want to assure you, in the case of Dr. Charles H. Lyon, that no action of the Ad Interim Committee, or any reports from the field, in anywise entered into the problem. It was Dr. Howe's, the Nerve Specialist of the Board, diagnosis that Dr. Lyon was nervously unfitted to return to China and he would not approve of the Board sending him. Since that time, they have been in New York with his father and mother. I have had no reports since they left here, in November. It may be that, by this time, he is fully recovered.

Sheet #2,
Dr. T. Dwight Sloan
May 5, 1919.

I think it will be some relief to you to know that Dr. William Barnes, who has been appointed for Hwai Yuen, will be in Nanking for language study, and can give some of his time to the Hospital. I think you will like Barnes and his young bride very much. He is a very modest, earnest fellow, and one of the leaders of the Volunteer Bank of New York. He is a Hamilton College man, a P. & S. Medical and a Presbyterian Intern for two years - he is real stuff.

Barnes is also working with young Mr. Harold Stewart, and I am hoping we can secure Stewart for the Hospital. He is a P. & S. and Presbyterian, too. Taylor told me of him first as one of the most attractive fellows possible.

I am making arrangements so that Dr. J. Horton Daniels, Graduate of Minnesota, P. & S., an Intern at Brooklyn Hospital, will be ready to go out this summer, with the understanding that he is to go a year or two as Intern at Nanking, his definite appointment under our Board to be made later.

I am also taking up N. Worth Brown - the proposition of his going out directly to Nanking and affording some relief to you for a year or two, before going to Peking. I have not yet received a reply from Brown.

I will take up again the proposition with Dr. Will F. Lyon, who is now at Akron, Ohio, under the Harvester International Co. I note you wrote that it will be necessary for one of the new men to be a Surgeon. We all feel deeply the tremendous burden that is upon you, and pray that God's spirit will be given to you in this time of added

stress and perplexity.

The family would all unite in love. Please give our affectionate regards to Dr. Hutcheson and Mrs. Hutcheson.

As ever yours,

JW:CS

May 8, 1919.

Dear Dr. Sloan:

Since the enclosed letter was written, I have had a long conversation with Dr. Brown, yesterday. He was deeply sympathetic with the burden you are carrying at Nanking. In fact, tears were just held back as he thought of the people there and the work there. I think Brown, if he spoke out of his heart fully, would say that he was sorry that he ever made any attempt to leave or change. Now, however, he would feel that he would have a problem in trying to go to Nanking, for a year or so to tide over. They have had so much of beating about for the last three or four years, that even to get back to Nanking, where they would rather be than any place else, they would hesitate to plan for it for a year or two. Brown realizes that the whole situation in East China has a different caste, now that the C.M.B. have announced that they will do nothing on the Medical School at Shanghai for at least five years, with indications that it might be some time after that before it gets under way.

You have had an awful pull to hold the Hospital together and to do the excellent work you have done with the limited staff, but besides building up the work solidly, the achievement of having held the lines with limited forces, will have a tremendous moral effect on the whole situation. My hope is that when we get the staff, we will have a group of young fellows who will want to go out and work together with you, and while there is delay in securing them, you will have a stronger force when you get them.

I anticipate, too, that the situation in America ought to clear up now that the Germans have their Peace Treaty and the World can begin to think about other things. Of course, the settlement of the Peace Conference in regard to the Far East seems to have made a very thorough plan for a new War in a very short time. Those conditions, however, I anticipate will have to be modified as the Americans and French are awakened to what has actually happened over there.

A copy enclosed of a brief statement I have sent to Dr. Speer will show you again what I have been trying to do for the Hospital situation.

As ever yours,

RECEIVED
JUN 26 1919

南京鼓樓醫院
UNIVERSITY HOSPITAL
NANKING, CHINA

May 24, 1919.

Rev. J. E. Williams,
156 Fifth Ave.,
New York City.

Dear Mr. Williams:-

After repeated changes of plan, it is my present intention to sail for America on the Empress of Russia ~~leaving Shanghai July the 12th~~. We shall come direct from the coast ~~as far as~~ West Virginia and possibly Virginia before we stop. I want to get in touch with you as soon as practicable after my arrival.

We have been anxiously awaiting for some word from you concerning medical help for the hospital, and we shall continue to hope for some favorable word before I sail. However, favorable or unfavorable, it now seems to be the wiser course for me to go. Dr. Hutcheson is making an excellent recovery, and by the time I leave ought to be able at least to sit on the job and keep his hands on things, depending largely on the Chinese doctors to carry on the work.

We were very much pleased to learn that Miss Bauer is planning to come out this fall. Your letters concerning her have not mentioned whether or not she is a nurse, and whether she might be available for half time for nurse's work. We doubt whether the laboratory work would be sufficient to occupy her whole time. Misses Warner, Chace and Wright should all be on the job the coming session, but the year following, Miss Warner's furlough is due, and Miss Wright may be recalled to work in her own Mission. Miss Wright, by the way, is proving to be a very valuable helper, and we should be only too glad if some arrangement could be made by which she could be transferred to our work permanently. Miss Chace is still in the Language School. We feel sure that she will be a very large addition to our force when she comes on duty next year. I wish very much it might be possible for us to secure at least one more nurse to come out this fall so that she could go into the Language School; I mean one more in addition to Miss Bauer.

Rumor has been circulating these last few days that there might be a possibility that Dr. Brown would come back to us this fall. If that is true, of course it would solve our immediate difficulty to a very large extent, but would in no sense release the Boards from their obligation to fill the vacancies in the University Hospital. It seems to me it isa

great pity not to fully meet our obligation to the China MedicalBoard in respect to workers, and their support.

We have absolutely failed from this end in our negotiation with the Disciples Mission concerning the purchase of the Gu Lou church property. Part of the difficulty is their inability to secure a suitable site for their church when they move. Perhaps a larger difficulty is the opposition of some of the older members of the Mission, like Miss Lyon and the Macklins. It might seem to be a wiser thing, as our work enlarges, to use the surplus funds which have accrued by reason of the China Medical Board grant for the salaries of workers not on the field, for the erection of one of the permanent wings of our future hospital plant, the building being used as a woman's hospital, thus freeing the quarters now used for women to make additional room for men. There is also a surplus from the dispensary building fund which might be applied to this building.

You have probably already heard through Dr. Bowen that our nurses and Miss Walker are now living in the house formerly occupied by Mr. and Mrs. Sarvis, and more recently by the Owens. The old Macklin house, which was in bad repair, has been torn down and the materials used in the erection of a house for Mr. and Mrs. Clemons. The new house is being erected on the high ground just beyond the tennis courts by the Bullock house.

Since Dr. Hutcheson's illness, I have had to carry the responsibility for all the work, medical, surgical, obstetrical and contract practice, and it is no light load to carry. I feel sure, though, that it is the part of wisdom for me to shift this load temporarily and join in the search for those who are to help to carry it eventually. I do not feel the depression which I would have felt had we not been able to complete the dispensary building and get the hospital going on a fairly satisfactory basis. I am sure that with no building operations on and the work organized as it is, Dr. Hutcheson will be able to carry on until some help can be secured. We must, however, redouble our efforts to complete our staff.

With affectionate regards to all the family,

Sincerely yours,

Dwight Sloan

南京鼓樓醫院
UNIVERSITY HOSPITAL
NANKING, CHINA

Mr. Dr. Sloan.

June 16, 1919

Rev. J. E. Williams,
156 Fifth Ave.,
New York City.

Dear Mr. Williams:-

Your letters of May the 5th and May the 8th, outlining your troubles in securing men for the hospital, have just been received. We are, of course, disappointed that nothing very definite has materialized. We appreciate, however, all the lengths to which you have gone in your efforts to secure these men. The immediate situation is perhaps a trifle better. Dr. Charles will come down with Dr. Hutcheson next month to assist him for a time. We have also invited Major Darling of the U. S. Army in the Philippines to come to us for one year after the expiration of his term of service in the Army. We hope to have him here by the first of September. Professionally he is top notch, and he is a fine, clean, Christian gentleman, anxious to be of service. I think he is a Methodist. He was through here not so very long ago and assisted me in removing an ovarian cyst weighing about 40 pounds. I showed him over the hospital, and he seemed very much surprised and pleased to find a plant like ours in China. He also appreciated something of the burden I was carrying alone. When I asked him if he would be willing to come here to help out for a time, he said he thought he would. Since then I have had a letter from him definitely asking whether we wanted him. Dr. Bowen and Dr. Hutcheson both agreed with me that it was very wise to ask him to come, which we have done. He comes in the capacity of an employee of the hospital, rather than as a missionary appointee. We thought this the best arrangement, owing to his limited term of service. I hope that he has independent means for I am sure that he would find it difficult to live on the $600 a year gold, at two for one, which is all we could offer him, he being a bachelor. He will live with the Hutchesons, and I also understand they are inviting Miss Bauer to make her home with them.

We were especially sorry that Dr. Brown does not find it possible to return to us.

With regard to Dr. Barnes, I would say that I do not believe any man doing language study can be of any real help to us. Our work at the hospital is run on schedule and so are his classes, and these conflict in such a way that no possible adjustment seems practicable. I do not understand what you mean by

Rev. J. E. W. #2.

Dr. J. Horton Daniels coming out as interne for a year or two. He surely will need to study the language, and even if he should already have the language, it would not seem wise to ask any foreign doctor to take an interne's place here. We have a sufficient number of Chinese internes to carry that part of the work. What we want is men able to shoulder responsibility and direct the work of our Chinese assistants.

Miss Wright seems to think that her Mission will not allow her to remain with us after next March at the latest. This being so, it is all the more necessary to redouble our efforts to get another nurse on the field this fall. Miss Warner will be taking her furlough next year and the responsibility of the Training School will largely fall on Miss Chace. Nurses seem almost as hard to get as doctors. Miss Hynds is taking her furlough this year, and Memorial Hospital Board to date has not been able to secure her substitute. They think there is a prospect, however, that they may be able to get a Miss Sales who was in Nanking several years ago, and who is now in America.

I see from the printed shcedule that my boat is due in Vancouver on July the 27th. We expect to go from there direct to my brother's in Huntington, West Virginia. His address is:- Joe A. Sloan, 519 Ninth Ave., Huntington, West Virginia. We would stop there only a few days, and make our second stop at Alderson, where my father now resides, and then go on to the University of Virginia for a visit to her parents, Dr. and Mrs. F. P. Dunnington. I am suggesting this itinery in the hope that it may help us to get in touch as soon as possible, and keep in touch in the hope that we may be able to land at least one doctor and one nurse who will go out this fall.

With hearty best wishes,

Most sincerely yours,

Dwight Sloan

Superintendent.

P.S. We think it best for you to go slowly on the dentist proposition. Unless he can set up independently it hardly seems wise to saddle an additional burden on the hospital just now. Phil Evans was through here yesterday on his way to Peking. He says they are finding the Japanese opposition in Shansi a real difficulty. That is as we expected and predicted.

Yours J.E.S.

June 27th, 1919.

Dr. T. Dwight Sloan,
C. P. R. "Empress of Russia"

Dear Dr. Sloan:-

Your splendid letter with the news that you were sailing on the Empress the 12th of July just received this morning. I am greatly relieved that you have decided to take your furlough at this time. Even a brief furlough will mean your getting away completely from the incessant and tragic demands of the hospital work, and you can help so much in providing the additional men needed on the staff. I shall want you to connect with Dr. Mack C. Fellows, 1259 Winnemac Avenue, Chicago, Ill.

As soon as you arrive at Vancouver I would suggest your telegraphing him to meet you as soon as you arrive in Chicago. All his papers have been particularly good. His training has been in two of the best Universities in the United States - the Northwestern and Illinois- supplemented by eight months of Base Hospital work in the Army. He is a single man and will go out on the missionary basis with a missionary purpose. He will sail on the "Empress of Russia" leaving Vancouver September 4th, with two other men, Salisbury and Annan, going to the University as short-term teachers. I have also booked Miss Bauer on that steamer, later than I had planned, thinking that it would be worth while for her to see you. As she is at the Howard Kelly Hospital you could meet her after your arrival at home in Virginia.

Oh, what a relief to know that Dr. Hutchinson is recovering and will be able to go on with the hospital work.

I can imagine your satisfaction in leaving the hospital property in such good condition, with the old Macklin house removed, the new dispensary erected and everything clean and shipshape.

I shall want to get in touch with you at the earliest date possible so I hope you will telegraph upon your arrival at Vancouver and Chicago. It might not be necessary for us to get together until you have been home to see your father and family and have arranged for Mrs. Sloan and the children's comfort with her family. We shall have a lot of things to talk over.

I am enclosing copy of the Minutes of the last meeting of Trustees. You will see that some real progress is started. It was the best meeting we have had since the old days in 1913 when there was the enthusiasm of doing big things.

To Dr. T. Dwight Sloan.

All at the Board will be glad to see you. Fennell Turner and Tom Sharp of the Volunteer Movement will have all sorts of things cut out for you to do. You have earned a furlough if anyone ever did.

Lillian and the children will be in Northfield two months of the summer. I shall be in and out of New York practically all of July and August. They would all join in love and greetings and welcome to the U. S. to Mrs. Sloan and the children and yourself.

As ever,

Enclosure

2 letters from Dr. S. Cochran & Mr. Sloan.

SAMUEL COCHRAN, M.D.

HOPE HOSPITAL
HWAIYUAN, ANHWEI
CHINA

MARGARET FALCONER MURDOCH, R.N.

to Dr. Williams.

88 Kuling
Friday July 4th 1919

Dear Dick:

Your good letter reached me a week or so ago and yesterday I had two long letters from Margie telling of seeing you several times and of the loyal and friendly things you have done for us this past spring. I cannot tell you how deeply grateful I am and will always be to you. You have come to our help in a matter of especial importance and concern. We decided finally to accept the Tsinan call, knowing well that it must affect materially our relations with the Central Church and we could hardly expect to retain unchanged their old interest. But nevertheless neither of us Margie nor I can willingly see old friends like the Merle-Smiths estranged without feeling deep sorrow and doing everything on our side to maintain the old relations. Margie has told you all about it of course. And she has told me of what real and important sacrifices you have made for us. It was perfectly billy of you to steer VanBris to Mr. Barnes. If there is one single thing which missionaries are usually unwilling to yield a point upon, it is the security of help for their own beloved work. I cannot tell you how touched and overcome I am by the thought of your yielding this advantage in this point of all others. And I know it was no easy thing for Billian to argue for us before the ladies of the Central Church.

But I am sure it has counted strongly in the result. Margie has doubtless told you of her warm reception by Mr. & Mrs. Neale-Smith. It has lifted a load off of my mind. I could go on thanking you by the sheet but perhaps you would rather hear some of our news by variety.

I reached Ranching on Saturday and spent the night at the Smalls. What dandy people they are! Lex is a jewel and he thinks a lot of you. I saw Bowen and he and Lex are so cheered and enthusiastic over the fine work you have done under the hard conditions of the past months. It must have been a hard time for you. But you surely have done well.

I came up with Polly & little Louise. She had greatly dreaded the trip this first time, but things went smoothly and we had just a drop of rain by some strange good luck for it is far from a dry season this year.

Monday July 7th

I was interrupted by going to the celebration of Independence day which was rather marred by the weather. It was held in the Medical Hall and the tea-party feature was adjourned to the Sleemans' villa (the old Post House). It is a corker, so well planned and spacious. The fire works were adjourned till the evening of the Fifth and poor Arthur celebrated by tumbling into a ditch in the dark and breaking a rib! It is not serious though.

Yesterday afternoon I made a professional call at your house. It looks fine. I went all over it and

think a good job was done. The servants quarters seem to me greatly improved. I did not have anything to do with it beyond talking it over with Tom Carter and making sure the matter was being attended to. Teddie is going to take up the matter of responsibility for the accident at once. It certainly seems clear that neither you nor the Jacksons should be out of pocket.

The Crawfords are in the house. He has had a breakdown, probably tubercular. He has no cough and has had none at any time and you need not worry about that point so far as the house is concerned. He will be up here probably well into next winter if not longer. He is in Venable's care. Venable is here in charge of the Medical Mission. There seems a bright day ahead for it. (Crawford is a doctor in the Yale Medical School, a dandy chap.)

We missed you at Mission Meeting. With you and Garritt and DuBois gone it was a scratch crowd.

Harry Clemons is back and looking fine. Its a great stunt to have him actually committed to a vacation and enjoying it. Before this reaches you, the glad news will doubtless have reached you of their "Hsi Si".

Love to Lillian and the children. Is it right to call them "children" now; "The young ladies and Dickie" sounds better. Affectionately Samuel Cochran

Grace [illegible]
have had a good cheerful letter [illegible]
he is facing the responsibilities in your absence [illegible]
nimity

TRANSFER

July [illegible], 1919.

Dr. T. Dwight Sloan,
Alderson,
West Virginia.

My dear Sloan:

Your telegram received:

"Leaving today Alderson West Virginia direct.
Family reunion one week. Sloan."

Mr. Mills had just been in the office and told me that the Empress was probably delayed a week or so, going by the way of Vladivostok, so I feared you would be longer delayed in reaching Vancouver. I am delighted that you have arrived safely and hope you have an easy journey over and a very happy reunion.

I infer by your telegram that you will not be able to see Dr. Fellows in Chicago. You doubtless will have telegraphed him as to your plans. It will be fine to see you when we can meet and talk things over.

Dr. and Mrs. Wilmot are to go out next month under the Christian Church and from all reports, he seems to be a splendid fellow to be assigned to Nanking. Dr. Daniels and his wife and Miss Grace Bauer are sailing on the Empress of Asia, September 4th. I have had a good cheerful letter from Dr. Hutcheson indicating that he is facing the responsibilities in your absence with more equanimity than I had though possible.

I think that with you on the ground, we should be able to secure soon the full staff for the hospital. You will be interested to know that we have sent over Mr. Griffing on the 17th of July for the Agricultural Department; [illegible] Mr. and Mrs. Bitchey are sailing in November for the same work and we are hoping to add at least two more in that department. We shall have to while you are here, arrange for dormitories so that the Middle School buildings can be released for the hospital development. If that can be consummated in the early Fall with the completion of the Central Building, chapel and adequate dormitory room, we shall be pretty well fixed. Your first need, however, now, is not to worry about the hospital or the University problems but yo have a good time with your family and good rest and refreshed. There will be no end of things for you to do in the Fall.

If Mrs. Williams and the children were here, they would all be uniting with me with love to each one of the Sloans.

As ever yours,

JEW:M.

T. Dwight Sloan

August 18, 1919.

Dr. T. Dwight Sloan,
Alderson, W. Va.

Dear Dwight:

Was pleased to receive, this morning, your letter of the 15th, after your visit with Miss Bauer.

I am particularly interested in the facts you brought out that she is under the impression still that she is going out for a three-year term. That proposition was brought up at first and entertained by us, but I understood later that the conditions that made that necessary no longer prevailed and that she was going for life-work. Of course, if she was only going for a three-year term, she must go upon conditions made with any others engaged in three-year work, namely, full time for work, without time for language study. I shall write to her promptly and have the matter cleared up, as you very wisely suggested.

There may be others of my letters coming back. I think I have written you about her training being that of Laboratory Technician, with special training in business. I took up the matter with Mr. Green and Dr. McLean. They both regard her as filling the place of one of the nurses called for and thought she would be a great find for the work. I think you can put her under the staff, directly under the support of the China Medical Board.

I had in mind that she would, as you suggest, eventually be doing office work as well as laboratory work, not thinking, at that time, of the possibility of Miss Walker's giving up the office work, but rather that laboratory records in that form of office work could not be attended to by Miss Walker so well. Of course, now that you are here, all matters can be arranged as you desire, excepting where we have commitments that would have to be taken up in conference. I will enclose copy of letter which I am dictating to her in regard to the three-year arrangement. Mr. Carter will take up the matter of a Microtome and a complete outfit, and the expenses, as soon as reported to him.

I am glad that you have plans to get in on X-ray outfit and other matters, from the War Department. Notices of those possible supplies were given around, but I was unable to do anything.

Hoping you will have a good time with the family,

as ever,

Affectionately yours,

JW;CS
Encl.

P.S. If Miss Bauer goes regularly, under the China Medical Board grant, of which I think there can be no question, as I took the matter up specifically with Mr. Green and Dr. McLean, and she should carry part of your office work, with trained Chinese help, which she could train readily, in case Miss Walker should retire from the work, your financial basis in the hospital would be stronger than ever, as, on the former basis, we had to provide for Miss Walker's salary.

J.W.

To Mr. Sloan

TRANSFER

August 19, 1919

Mr. T. Dwight Sloane,
Alderson, West Virginia

Dear Dwight:

I am enclosing a letter I have just dictated to Dr. Nelson H. Lowry, a man now 33 years of age who has been in surgery work in the army in France. Rev. Grant Stroh reports that he is "interested in surgery and that before the war was rapidly rising to the top". He also had specialized in the use of the X-Ray. He has just returned from France. He saw six months service in France and three months in Germany. The first months were devoted to abdominal surgery, then he specialized in bone surgery. He adds later that while he has kept up his office in Chicago during his absence, he is not contented just to settle down again and do work where there are so many others who can do it.

He is married, his wife was head nurse in one of the large hospitals before marriage, but they have no children. This might be an interesting lead for you.

You will also bear in mind Dr. William Lyon of whom I have written to you. A conference with you, particularly if you could see him and his wife would make the whole proposition seem different to them.

These are just matters for you to keep in mind after you have gained your rest.

Sincerely yours,

AEW:IO

(Enclosures)

T. Dwight Sloan

TRANSFER

September 18, 1919.

Dr. T. Dwight Sloan,
Alderson,
West Virginia.

My dear Dwight:

I hope you have been having a good time with your family and some rest after your trip to New York.

Did you receive any further word from Maj. Darling, of the United States Army, as to his plans? In looking over your letter of June 16th, I find that you say that Miss Wright seemed to think that her Mission will not allow her to remain with us after next March at the latest. I had supposed that Miss Wright had been taken over by the University Hospital and that that was a permanent arrangement. If not, then we have another vacancy to fill from among the nurses.

I am hopeful that the Deciples Mission will assign Dr. Wilmot to us, so that we can send him out.

We have been having considerable excitement since I saw you after the Council meeting. That same afternoon I received a telegram from Mrs. Williams that Mary had appendicitis. I did not know what to do, but after consultation with Dr. Caldwell, wired to Mrs. Williams to have the operation done there if the case was acute, otherwise, to bring her to New York on the night train. I finally decided to take the night train to Northfield and found Mary's case was not so acute and so brought her to New York on Friday of last week. After a couple of days' rest at the Roosevelt Hospital, we took her to Nursery and Child's Sunday afternoon and she was operated upon the following morning. It was well it was done, for the appendix was found to be in an acute condition, although not ruptured. It might have ruptured at any time. Mary had a distressing time on Monday and Tuesday and she is getting along all right now. We are beginning to think that the hospital, with the pleasant nurses, the cheerful doctors, is not a bad place, after all.

By the way, when you are in New York, my nephew, Dr. Caldwell, whom you met before going out, could suggest things that would be of great interest to you to see. The Nursery and Child's is a beautiful hospital and is one of the best run in New York. Dr. Caldwell also has large responsibilties at Sheen's Maternity and the Lying-In. He is now on the staff at P. & S.

Exchange is simply "Buh Deh Liao". They are only

getting $1.06 and our $65,000 gold for the Central Building will only bring a little more in Mexican and we still have to have more to carry out the building plan.

Faith is out at Oberlin now; Dickie is at Montclair, going to School and Mrs. Williams has just gone to Abbott with Dorothy. I am hoping that soon we will have Mrs. Williams, Dickie and myself meeting occasionally.

With loving regards to Mrs. Sloan,

As ever yours,

JW:CS

J. Dwight Clark

University, Va.
Sept. 20, 1919.

Dear Mr. Williams, -

Before I left New York I tried my best to see you and to find out what was really the trouble with Mary. I do hope it proved to be nothing serious and that she is all right by now.

I hope I succeeded in convincing Dr Vaughan that we could not use Major Irwin in Nanking. He talks like he may send him to Wuhu.

On my return trip I stopped over in Balto and spent a day with Adrian Taylor. He gave me the information I was wanting about the relative value of courses at Hopkins & Harvard and I have decided to take up Neurology at Hopkins the first term. After Christmas I shall travel for two months for the S.V.M. and then finish up my furlough year, spring and summer at Harvard working on Pediatrics. Mr Embree is satisfied with this arrangement.

I also spent a day in Washington on my way back and I have satisfied myself that it will not be possible to extricate an X-ray from all the mess of red tape over there

in any reasonable time if at all, and I am now negotiating with the Victor people of Chicago. I found the final authority on the sale of Goot X-rays was a Lieut-Col J. B. Fletcher an old friend of mine at University of Va. We boarded at the same place for quite a while and were in Medical School here together. I am sure if there was a prospect of getting anything for us he would do all he could for us, but he advises me to purchase a new outfit from the Victor people. Congress has tied up their equipment hopelessly and it makes it necessary to deal direct with the makers if we get any equipment in a reasonable time.

There are two men here at Charlottesville taking their internship at University Hospital who are considering missionary work and I am making appointments to see them. Everywhere I find that the men are stung with the C.M.B. bee and that the salaries they can offer will be more and more a stumbling block for those who are to be supported by the Boards.

With hearties best wishes,

As ever Yours,

J. Wright Sloan

Address me University Va. till after the 20th Sept.

T. Dwight Sloan

September 23rd, 1919.

Dr. T. Dwight Sloan,

University, Va.

Dear Dwight:

I wrote you a letter the other day which will answer some of the questions in yours of the 20th but as it was directed to Alderson, West Virginia, it may be delayed in getting to you.

I am glad to know the definite outline of your plans while here. Dr. Taylor has been into the work so thoroughly that I should think his advice would be the best possible.

It is a pity that none of that Xray business can be secured cheaper than from the manufacturer, not even officials being able to cut the red tape. You are finding what I have been up against on the medical side.

The brightest men are all stung with the C. M. B. bee. Their large salaries in the face of our salaries growing smaller together with the eclat of the money to the younger men is very powerful. However, we can secure some men and good ones too.

Dr. Attebury was in the other day and I had a good talk with him. He is connected with the Volunteer Movement. Made a brilliant record at Harvard and is now studying at the school of Hygiene at Baltimore. I advised him getting in touch with you if you were at Johns Hopkins and he expressed a strong desire to meet you - so when you are back there, it might be well to let him know. He and his wife are both Volunteers and ought to go into direct Mission work.

Maey was operated upon for appendicitis on Monday of last week. It was acute appendicitis. The appendix was ulcered greatly on the inside and might have broken at any time. She is getting along nively now however.

With love to all the Sloans,

As ever yours,

JEW:M.

P.S. Could you give me an idea of the number of patients in the Hospital last year? In-patients and out-patients, the total of

receipts and expenditures and any other date in regard to the hospital work that would be of special interest to the Trustees. I wish you would also write a paragraph summarizing the developments of the physical equipment, the line of furnishings, readjustment of grounds, grading, dispensary buildings, street arrangement, etc.

J. E. W.

T. D. Sloan
to Dr. Williams

University, Va.
Sept 23, 1919.

Dear Mr. Williams, –

We were so relieved to get the re-assuring word about Mary which your letter, forwarded from Alderson, brought. I do hope that she will make a quick recovery and be perfectly fit to resume her studies in time to catch up with all her work. Please give her our love and tell her we have been thinking about her these days.

About Miss Wright: She returned from Siberia in March and agreed only to a one year engagement. We have hoped all along that she might decide to stay permanently but she insists her church would look on her as a turncoat if she overstays her time. She told me to try to secure her successor. As I see it we not only need to secure her successor but an additional nurse besides. Miss Bauer does not fill the place in the Nurses Training School and unless we have four nurses we can not attempt the Training School for women. Miss Warner comes home on furlough next year. Miss Chase will be alone there unless we can get someone to

take Miss Wright's place or find the fourth nurse. The C.M.B. furnish funds for three nurses and the missions agree to support Miss Warner (Supt. of Nurses.) The Pres. Board so far has paid Miss Chase's salary but of course we shall have to refund to them. I think though that when we do we must insist on the Boards making up for Miss Warner's support. The Methodists South sent out $1000 which we applied to Miss Warner's salary last year, but we have been paying it from Current Expenses since 1917 when the agreement became effective, except this gift from So Methodist which we applied this way. Mr. Carter tells me this amount was later raised to $1200 and exchange to 2 for 1, but that it was for one year only.

There is a very interesting doctor here at the University Hospital who would be excellent material for teaching but there are difficulties. He has been Pres. of the Y.M.C.A here and is an earnest Christian and very active in Christian work but is not a member of any church. He says he expects to join a church probably the Episcopal. One parent belonged to that

church. The other was a drunkard. He has a genuine missionary spirit and would like very much to go to Nanking, since talking to me. He is very athletic and has coached football baseball and Track. I am told he is a born leader of men. But he has a debt of about $600.00. He is just finishing a year of interne work at University Hospital and would like to take a year of Eye Ear nose and Throat work but that again will take more money probably increasing his debt to $1000.00. You know I fear if we are going to require men to have a specialty the time is coming when we will have to assist them through their specialist preparation. Dr. D.C. Wilson is the man's name. He is 27 years old, single. If I were a philanthropist with means I would put about $1000.00 into this man and get him ready to go to Nanking a year from now to take Eye Ear nose and Throat work.

You should address me University Va until I can give you a Baltimore address. I go there in a few days to begin my study there.

With affectionate best wishes.

As Ever Yours

Dwight.

P.S. I urged the necessity of a stronger evangelistic force in our mission in Nanking in my conversation with Mr Speer the day of Mr. Carter

3 16

Mr Sloan.
b/Mr. Embree.

南京鼓樓醫院
UNIVERSITY HOSPITAL
NANKING, CHINA

1053 N. Broadway Baltimore Md
Oct 6 1919.

TRANSFER

Nanking

Dear Mr Embree

In reply to your request for detailed facts to the staff of the University Hospital Nanking I beg leave to submit the following.

Dr. A.C. Hutcheson and I have given full time to the Hospital during the year, though I have been absent on furlough since July. Dr. M.R. Charles substituted for me after my departure on furlough and continued to assist Dr Hutcheson till the fall. Owing to the fact that the men elected to fill vacancies were not released from the draft till this past Summer it was impracticable to send them out till this Fall. We now have on the field for work at the University Hospital Dr. Evers, formerly of South China, Dr. Judson, Dr. Wilmot, and Dr. Fellows, the last named being a Dental Surgeon, Dr Hutcheson and Myself.

On the Nurses Side we have had Miss Warner Miss Wright and Miss Chase and this fall we have added a Laboratory technician Miss Bauer.

The situation then is that we have two doctors Hutcheson and Charles supported through the entire year by the Missions, Dr Charles supported for 3 months, Dr Evers for four months, Dr Wilmot for four months Dr Fellows for four months, making now then the equivalent of three full time doctors for the year, which the missions were supporting.

Miss Warner, nurse has been supported by the missions throughout the entire year, and also Miss Walker, Secy-Treas.

The actual money contributed through mission sources during the year will greatly exceed, in fact almost double the amount required by the agreement with the C.M.B.

We are now looking to this years grant from the China Medical Board to enable us to meet our current obligations. Besides the amount you are contributing toward running expenses we will require the full amount contemplated for the salaries of the physicians and three nurses supported with funds contributed through the Board of Trustees by the C.M.B ~~for this purpose~~. The support for Dr Judson, Miss Wright, Miss Chase and Miss Bauer are absolutely dependent on it not being otherwise provided for.

I should like to point out that the ruling of Mr Roger S. Greene heretofore has been that the amount contributed by the China Medical Board was for current expenses of the hospital whether that be interpreted to mean salaries or running account.

May we not then count on your contribution as per the agreement?

Very truly yours, Burgess Sloan

Dr. T. D. Sloan —
with letters of
Dr. Hutcheson —
Dr Judson & Rev Frank Niles

Nanking

October 14, 1919.

TRANSFER

T. Dwight Sloane, M.D.,
1053 North Broadway,
Baltimore, Md.

Dear Dr. Sloane:

The enclosed letter will be of interest to you and I hope will meet fully with your approval. It seemed the wisest course under the circumstances. I have sent copies to Dr. Judson and to Mr. Frank Niles, Chairman of the Executive Committee, urging the Mission to acquiesce. You might write out directly to Mr. Niles stressing the need of guarding Dr. Hutcheson. I accord fully with what you decided in your reply to Dr. Vaughn.

Sincerely yours,

JHW/R

Rev. Frank Niles

October 14, 1919.

Rev. Frank Niles,
Hwai Yuen, China.

Dear Frank:

I am enclosing copy of a letter which I have written to Dr. Hutcheson and Mr. Bowen. It is my hope that the Executive Committee of the Mission will agree with the plan proposed for Dr. Judson. I talked over the matter with Sam Cochran as Mr. Speer had suggested sending a cablegram proposing this plan lest there should be any uncertainty about the Daniels entering the Language School. Sam assured me that the Daniels were to enter the Language School and thought it would be better to write rather than to cable. We should not want to appear as attempting to settle the matter from this end. You will see by the letter written that the plan does fit in with Dr. Judson's desires and the original plan of more interneship.

I am aware of the great pressure there may be at Hwai Yuen for a doctor. It was our hope that Dr. Stearns would relieve or that Tsinan-fu would in some way relieve the situation at Hwai Yuen. I am sure you will all appreciate the desperate situation we have at Nanking with Dr. Hutcheson having full responsibility of the Hospital within a few months after having undergone typhus. We are in danger of losing all the backing of the C.M.B. if we don't do something to meet the situation and that is not all of the responsibility for with the large community and the large hospital work at Nanking we have a serious responsibility to the community as well as to the Chinese which cannot be met without more adequate help. I believe that Dr. Barnes and Dr. Daniels should have their first year in the Language School. I do hope your Committee and the Mission can agree in the plan proposed.

With warmest regards to Mrs. Niles and yourself,

Very sincerely,

JEW/R

~~Dr. H. A. Bowen,~~
Dr. Hutchison

October 14, 1919.

President H. A. Bowen,
Nanking, China.

A. C. Hutcheson, M.D.,
Nanking, China.

Dear Friends:

I am writing particularly about Dr. Herbert W. Judson, son of Dr/ Judson of Hangchow, well-known to Dr. Hutcheson. Dr. Judson is married to Miss Candliss whose mother was a missionary in Hainan and a daughter of the celebrated Dr. Kerr of Canton. Dr. Judson is a graduate of Ann Arbor College of Medicine and took his interneship at Rhode Island Hospital. It has seemed to Dr. Speer and me after conference with Dr. Judson that it would be much better for him to give his first year to the work of the Hospital with Dr. Hutcheson. He will have a knowledge of the language since he left Hangchow at twelve and subsequently had another year in China in study so that he ought to be able to lift a great deal of the burden off the shoulders of Dr. Hutcheson at this time when we at this end feel deeply concerned that you should not be over-burdened until your health is restored. This is being done with the distinct understanding that Dr. Judson is to have later a full year in the Language School.

Dr. Sloane emphasized how impracticable, nay impossible, it was for a doctor to combine hospital work with language study, a fact which we were aware of here and only emphasized the possibility of the combination in order to meet our dilemma with the C.M.B.

Under this arrangement the Daniels should give all their time to the Language School with the exception of giving the second year to the hospital. By this arrangement neither Dr. Speer nor I understand that we are settling the permanent assignments of either Dr. Judson or Dr. Daniels as this responsibility rests with the Kiang-an Mission. It is our hope that they will heartily accord with the plan proposed which would seem all around to be the most effective arrangement to take care of the hospital work.

I am giving a copy of this to Dr. Judson. He is wholly agreeable to the arrangement upon the distinct understanding that he is to be allowed a year in the Language School.

It suits him the more since he debated long whether to remain in this country for another year of hospital interneship before going. If this can be accomplished in Nanking, it will carry out the original plan as well as meeting the dire necessity of the Hospital. I am just leaving New York for Oberlin in response to a telegram that Faith has appendicitis. Hoping that it is being taken in time and there will be no evil consequences,

Heartily yours,

JEW/R

院醫樓鼓京南
UNIVERSITY HOSPITAL
NANKING, CHINA

Dr. Sloan

TRANSFER

1053 N. Broadway, Balto.
Oct 16 1919.

Dear Mr Williams,

What a terrible thing appendicitis is getting to be in your family! I am so sorry to hear about Faith's illness and trust she will come out of it as well as Mary has. Please give Faith my love and tell her I am praying for a quick and complete recovery.

Yes, I approve very much of Dr Judson's going at once to Nanking to relieve Dr. Hutchison. Next year I hope to be on the job again and we can give Dr Judson a good year at the language after I arrive.

Please forgive me for forgetting to return Dr. Cochran's letter sooner.

With deepest sympathy in Faith's illness

Affectionately yours,
Dwight Sloan

Dr. T. Dwight Sloane
from Dr. Williams,

October 29, 1919.

Dr. T. Dwight Sloane,
c/o Johns Hopkins Medical Dept.,
Baltimore, Maryland.

My dear Dwight,

A recent letter from Mr. Bowen refers as following to the hospital; under date of September 18th.

"You will hear probably soon of the action of the Presbyterian Station here urging a woman doctor for our hospital. The Presbyterian ladies and other people, too, feel rather strongly that the University should have a woman doctor in connection with our hospital. I have not talked it over with Dr. Hutcheson but it will be well for you to talk it over with Dr. Sloane and if he agrees to it, take steps to get a woman doctor here. Personally I think it will be a splendid plan, and now with Miss Barr here and the three or four nurses there is all the more reason for having a woman doctor, and emphasizing the women's work more, especially in view of the fact that the Quaker Hospital is not doing any women's work to speak of. There is a large field of service, and needed service, to render at this point. If you fo into the matter with Dr. Sloane I think it will be well. I have no ~~xxxx~~ doubt but that he will heartily approve."

This excerpt from Dr. Bowen's letter states the whole situation fully and gives the whole basis of it. I should like to have your judgment upon the matter and if you approve I wish you would take up the responsibility of finding the kind of doctor that would work into your staff.

I am writing purely to put you in touch with an interview I had yesterday with Mr. Embree of the China Medical Board. I had a very pleasant conference and reported to him the addition we are preparing for on the hospital staff somewhat as follows: Dr. and Mrs. Wilmot, showing him the excerpt from a letter from Rev. S. J. Corey of the Christian Mission. They sailed September 8th and I hope there will be no slip in their appointment to Nanking. This to you as I did not suggest the possibility of a slip to Mr. Embree.

I had learned through Dr. Sam Cochran that they were planning to engage Dr. Ewers, whose wife is in Kuling for T.B. A letter has since come from Mr. Clemons that that arrangement had been effected. I told him of the assignment of Dr. and Mrs. Daniels to the Hospital and their spending this year in the Language School, and that Dr. and Mrs. Judson were going to give

their time this year to the Hospital and that Dr. Fellows had arrived in Nanking for dental work in the Hospital, spending his first year in the Language School, and that you were concluding an arrangement whereby Dr. Wilson (?) would spend a year in special preparation in eye and ear work before he went to Nanking. I said we had not called upon them earlier for their grant this year because we felt the embarrassment of not having a full staff, but that he could see the effort we were now making and the prospect that we would have more than the quota required by our agreement with the China Medical Board. I also suggested that all our salaries be put at the raye of two for one and while these people would not be there the full year the Cooperating Societies and the University-Hospital there would be an unusual expense for travel during war time. I did not ask for a definite decision about remitting the money at once, but indicated that it would be very acceptable at this time, and if they put it at the rate of two for one that would be greatly appreciated.

I should have mentioned also the sailing of Miss Bauer.

I should anticipate that you would have the natural reaction of all men doctors toward the cooperation of the women doctors in medicine. Owing to the general attitude of the profession and the reluctance of the best women to study medicine their opportunities have been reduced and the net result of training for women has not been so high and effective as they might have. If you could find the right kind of woman she might prove a most valuable ally in the work and with the nurses would probably be a large factor in building up an extensive obstetrical work in the Hospital as well as proving a comfort to the women of the missions. In the latter regard I think it would be the single women who would want the woman doctor rather than the mothers and wives, for most of the mothers and wives would crave the greater physical strength of the men.

Trustees meeting is called for Wednesday afternoon at Two o'clock, November 5th. I hope you will plan to be present. It should be a good opportunity to meet the trustees. If you could come I think it would be well for us to go over matters in advance so thatwe could present every matter to them on agreement and with united support. Any slight differenda of opinion on our part will tend at once to retarm enthusiasm and the united support of the trustees.

Mary will go to school on Saturday. She has done very well. Faith is making a remarkable recovery so our relief is indiscribable. Dorothy had a bilious attack at Andover so she had to go into the Infirmary a few days and she compared the usual sympathetic care she always received from her mother and Uncle Dwight. with the more formal, conventional care of the School Infirmary.

All would unite in love,

As ever yours,

JEW:S

Dwight Sloan

院醫樓鼓京南
UNIVERSITY HOSPITAL
NANKING, CHINA

11/10

1053 N Broadway Baltimore Md
Nov ? ~~Oct~~ 6, 1919.

Dear Mr. Williams

Enclosed is rough draft of a proposed letter to Mr. Embree concerning Nanking Hosp Situation. If correct will you please have several copies of it typed and send one down here for me to sign and forward to Mr Embree. The other copies should be sent to Dr Hutchesson, Dr Bowen, Mr Greene and one copy kept by New York office.

My expense in coming to New York was

RR. Fare	6.02
Pullman & Fees	4.82
Meals	1.40
Total	$12.24

If this is O.K. I wish you would ask Mr Carter to send me a check for that amount to cover and charge to Hospital account. I can not afford to bear it personally very well.

With every good wish,
Most Sincerely,
Dwight Sloan.

0440

Mr. Roger E. Greene

November 11th, 1919.

Mr. Roger E. Greene,
China Medical Board,
Peking, China.

My dear Mr. Greene:

I am enclosing copy of a letter following the line of conversation between Dr. Sloan and myself with Mr. Embree on the fifth man needed. Nothing further may be needed in explanation of the statement made. We felt our embarrassment in not having been able to provide to the full the staff called for. It was our expectation to provide more rather than less that the staff required.

I hope that if you have any time when you are going South you will stop over at Nanking and meet these new appointees. Dr. Vincent met Dr. and Mrs. Daniels at Yokohama on their way over and was greatly pleased to find former students so well known to him engaging in the work.

By having Dr. Judson give his whole time for the first year to the hospital, we hope to offset the difficulty of so many men at one time studying the language. Dr. Judson not only grew up in China at Hangchow, but went back to America for a year to stay with his parents there and applied himself assiduously at that time to the language. His wife was a Miss Gilman of Hainan, a granddaughter of old Dr. Kerr of Canton. She also had studied Mandarin so that their advantages on the study of the language would be quite unusual.

I hope that you will find that you can endorse the making of the appropriation this year and that it can be made at the rate of two for one to help meet our financial burdens. I think you will be pleased to know that in calling for the grants from the co-operating Societies in lieu of the vacancy on the medical staff, that we are asking for those funds at the rate of two for one, with a view to the largest and most rapid development of the medical work.

It is our plan now to return on the "Empress of Russia" sailing from Vancouver on the 27th of this month, Mrs. Williams and our little son Dickie returning with me. Two of our daughters, Mary the second, and Faith, the oldest, were operated upon for appendicitis within one month, adding a last touch of interest to the unusual amount of illness that we have had this time in the United States. They both are quite recovered now and getting back into school work.

Anticipating seeing you early after my return,
With cordial regards,

Sincerely yours,

W:M

November 15th, 1919.

Mr. T. Dwight Sloan,
1053 N. Broadway,
Baltimore, Md.

My dear Mr. Sloan:

I have pleasure in enclosing you check for $12.24 covering your expenses to New York for our last Board of Trustees Meeting.

You made a fine clear statement and contributed much to the success of that meeting, and we certainly appreciated your coming for it.

Very sincerely yours,

RC:M

Treasurer

Encl.

Dr. T. D. Sloan.

TRANSFER

W_C

November 15th 1919.

Dr. T. Dwight Sloan,
1053 N. Broadway,
Baltimore, Md.

Dear Dwight:-

Your excellent letter of October 6th came to hand after I had sent a letter along the line of our understanding to Mr. Embree. I will have a copy of the important part of this made and send it as a supplementary statement to him, and am mailing to you copies of my letter to him and to Mr. Greene. Your statement would considerably strengthen mine had it been incorporated, but I was fearful of delaying longer. You will see mine was mailed November 10th and yours did not come to hand until after that.

Mrs. Williams and Dickie left on Wednesday and I leave tomorrow, sailing via Vancouver on the SS "Empress of Russia" November 27th.

Tsai Hwei. With heartiest regards to Mrs. Sloan and yourself.

Very sincerely yours,

August 23, 1919.

Dr. T. D. Sloan,
Alderson,
West Virginia.

Dear Dr. Sloan:

Dr. Williams is away on his vacation, but I have, at once, upon receiving your letter of August 19th, written Miss Bauer, enclosing her an authorization to purchase from the Central Scientific Company up to the amount of $350., as per your suggestion.

Funds for travel have been forwarded by Miss Bahr several days ago, and receipt has been ackhowledged, so I am sure everything has been cleared in this matter.

Thanking you for your attention given to this, I remain,

Very sincerely yours,

RC:CS

December 9, 1919

Dr T. Dwight Sloan
1053 North Broadway
Baltimore, Md.

Dear Dr Sloan:

Dr Williams has sent back to Mr Speer Mr Embree's reply to the joint letter which you and he presented in behalf of the Nanking Hospital. Mr Embree writes;after reciting the facts embodied in your letter to him:

> "In view of the large increase in your staff and the plans that you are making for further increases, we feel that we can allow the larger number at the end of the year to offset the insufficient number at the beginning. At the sametime our resolution definitely states that our payment of $9250 is contingent upon a payment by your University of $11750 a year. If, therefore, you can show us that you will have spent a total of $21,000 for the current year by the end of December for the salaries of these doctors and nurses and for maintenance, we should be very glad to pay our $9250 of the total. As far as loss in exchange is concerned, we have made a blanket appropriation to cover this and on the receipt of reports of the exact amount in Mexican currency received for gold payments we make up the difference."

Dr Williams sends us a copy of his reply to Mr Embree in which he says:

> "I am sending your letter to Dr Speer and Mr Carter to clear up the points remaining according to the financial report for 1918, printed at the end of the report. I know that apart from buildings $25,741.63 was spent on the hospital. The total budget for 1920 calls for $68,000 expenditure on current expenses. The $11,750 will be fully met and more on the current year. I am sending this letter through Dr Speer to Mr Carter in order to supply the more exact figures."

I find myself in difficulty in trying to provide these figures and wonder if it will not be necessary for me to turn to you for help I have before me your financial statement from January 1st to December 31,1918. Deducting from $58,718. total expenditures, the $32,969 expenditures for building, we have left the balance of $25,740 to which Dr Williams refers. On the other hand, you show receipts of $16,869 coming from drugs, medicines, and dressings, operations, private practice, room rent, etc., which I assume represents income from sources other than the University and that,therefore, these receipts should be deducted from the $25,740,leaving only some $8871 to be provided by the University, and it may be that this amount should be still further reduced by the item of $536.60 from land, and $892.50 from building account and $2535 gifts; but taking all of the items but these three,you will have the $16,869, which I have deducted from the $29,740. In other words, in the calendar year 1918, for running expenses, it looks as though only some $8600 Mexican had to be provided from outside sources. If my deduction is anywhere near correct, the balance of $11,000 Mexi

correct, the balance of $21,000 Mexican must be made up from salaries. Can we present an estimate that will show any such amount as this likely to be expended up to January 1, 1920?

I am not sure that you have a copy of the letter of November 10th that went to Mr Embree. That letter states that during the first half of the year, Dr Sloan and Dr Hucheson were the only foreign medical men on the staff assisted by Miss Warner, Miss Wright and Miss Chase as nurses, and Miss Walker as secretary-treasurer.

Again, during the summer, Dr Ewers was stationed at the hospital and will continue for sometime while Mrs Ewers is undergoing treatment for tuberculosis in Kuling. Dr Charles of the Methodist Mission and Dr Perkins also assisted Dr Hucheson for a period during the summer. In September there were added to the staff Dr and Mrs Daniels; Dr and Mrs Judson sailed in October. Dr and Mrs Wilmot sailed on the 8th of September. Dr McFellows arrived in Nanking in September. Miss Grace Bauer, a technician, joined the staff in September.

You will know whether all of these are being paid by the hospital and can therefore help me in making this bill as large as possible.

I assume from Mr Embree's letter that he will want an exact estimate such as can be sent out to Mr Greene on the field and checked up by him. Can we make it?

Very sincerely yours,

Associate Treasurer.

C/c

Dwight Sloan

院醫樓蘇京南
UNIVERSITY HOSPITAL
NANKING, CHINA

1053 N Broadway Baltimore Md
Dec 10, 1919

Dear Mr. Carter,

To understand the financial statement which we publish in our annual report you will have to bear in mind that it represents only what the hospital as such has received and disbursed. It does not include the salaries of any of the foreign workers who are supported by Mission Boards whose salary does not pass through our hands. For instance in the 1918 report we do not show at all the salaries paid to Dr Hutchison Miss Chase, Dr Perkins and myself. This for the very good reason that we have no way of knowing just what these salaries have been no statement having been sent to us. Miss Warner and Miss Walker are paid through the hospital and their salaries appear in the total of 10,866.16. Their salaries were Mex $1200 each with $180.00 between them for a language teacher. The balance of the $10,866.16 is for native helpers.

There four salaries would have to be added to the amounts furnished by the Missions, as follows

Dr A.C. Hutchison	Mex	3000,00	approx
Miss Chase	"	1200.00	" inc Language Teach.
Dr. Perkins E.C.	"	1200.00	" (6 months)
Dr T.D. Sloan	"	2450.00	" inc Language Teach.
	"	$ 7900.00	"

Moreover it is manifestly incorrect to deduct the amount for private and contract practice as you suggest. This totalled $ 4653.21 and was the purest missionary contribution in the lot because earned by a missionary outside of hospital practice and donated to the Hospital work. It is the kind of thing that could not be classed with funds from the hospital running.

The item $ 2532.22 Gifts is as much a missionary contribution as if the money had been handed you in New York and transferred across the Pacific for our use. By what right is a gift on the other side of the Pacific not to be classed as money from missionary sources?

But we are discussing last years account not this years. The items alluded to above

are much increased this year as compared with last as follows.

Additional Salaries 1919 & added to Salary statement shown in 1918 report
Must also add 10% increase Chinese Salaries.

Dr. Ed Mrs. A.C. Hutchison	$3000.00	max approp	
Miss Chase	1250.00	"	
Dr Charles	750.00	"	3 Mos
Miss Wright	1000.00	"	10 Mos
Dr. T.D. Sloan	2000.00	"	
Dr. T.D. Sloan Furlough Trav	600.00	"	
Dr. Mac. C. Fellows Outfit Trav Sal.	850.00	"	4 Mos.
Miss Grace Bauck "	850.00	"	4 Mos
* Dr Ed Mrs Dance "	1350.00	"	3 Mos.
+ Dr. Ed Mrs. Wilmot "	1500.00	"	4 "
⊙ Dr. Evers	750.00	"	3 Mos
	13.900.		

* See Dr Speers letter to Kiangan Mission Nov 7, 1919.

+ Have not heard whether mission or field confirms appointment.

⊙ Not absolutely certain arrangements carried through.

These items alone would, it seems to me, convince Mr Embree that the Mission is doing its part. Besides there is the Emergency reserve fund and overhead expense

items to be added to those workers. I have figured as though Miss Walker and Miss Warner were included in the lump salary sum of hospital employees as last year. As a matter of fact both have furloughs coming in 1920, which will require additional funds.

Moreover we have had to raise our Chinese staff salaries about 10% average which would also have to figure in this year's expenses.

Please let me know whether I have made myself clear. If not I shall try again.

Cordially yours,

Dwight Sloan

December 17th, 1919.

Dr. T. Dwight Sloan,
1053 N. Broadway,
Baltimore, Md.

My dear Dr. Sloan:

Thank you for the good help that you gave me in your letter of December 10th. I understood, of course, as to the salaries. What I wanted was your help in the length of time for which the salary should be charged in this calendar year. I understood fully also regarding some of the receipts. Regarding the others, I was very glad to have your explanation. I purposely threw a little of the burden upon you, as I wanted to have nothing in the account to which Mr. Greene could take exception. It was perfectly easy to make the case for $21,000. I am enclosing to you a copy of the letter which went yesterday to Mr. Embree, it having gone under Mr. Speer's eye. I trust it will bring us speedily the check from their Board.

Very sincerely yours,

RC:M

~~Associate~~ Treasurer

T. Dwight Sloan

院醫樓鼓京南
UNIVERSITY HOSPITAL
NANKING, CHINA

1053 N. Broadway, Baltimore
Dec 18 1919

Dear Mr. Carter,

Thank you for sending me the copy of the letter to Mr. Emlen. I hope it "does the trick".

Tomorrow I hope to get away to Virginia to spend Christmas with my family. Please inform the Office that my permanent address now is C/o Prof. F. P. Dunnington University, Va. Mrs Sloan will forward any mail from there to me.

Thank you so much. With heartiest best wishes,

Very Sincerely,
T. Dwight Sloan

December 18, 1919

Dr T. Dwight Sloan
1053 North Broadway
Baltimore, Md

Dear Dr Sloan:

I should have reported to you that Mr Owen wrote in explanation of his apparent failure to report to you the information contained in my letter of February 13, 1919, and to which I referred you when you were in the office to show that I had passed this information on to the field and that my letter of February 13th never reached him; that the first advice he had regarding these matters was the extract from that letter sent to Dr Bowen in my letter of September 13th.

I wrote to the field that the two for one on the remittances of the M.E. Board South was to be made good upon the field. Mr Owen now writes back that having taken that matter up with Dr Cline, field treasurer of the M.E.Board South, he finds that Dr Cline has received no instructions in the matter. Dr Cline has referred the matter to Dr Rawlings one of the foreign secretaries of that Board asking him for instructions.

I will follow the matter up at this end to make sure that it is either secure here or instructions passed on to the field to make it good to Mr Owen.

Very sincerely yours,

~~Associate~~ Treasurer

C/c